Apendix 2

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2024/25

	Approved Budget 2023/24	In year Permanent Virements	Current Budget 2023/24	MTFP assumption s	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Recommended Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	13,368	586	13,954	250	65	461	(50)	(371)	87	(8)	(698)	(40)	(554)	13,650
Business Improvement Transformation Projects	1,251 387	242 2	1,493 389		65	29 (50)	0	(642) (436)	(64)	30	(344)	(40)	(966)	777 153
Business Support	1	4	5	200		(50)		(400)						5
ICT	369	68	437		65	60		(97)	(42)		(340)			83
Customer Services	(111)	125	14			19		(01)	(5)		(2)			26
Human Resources & Organisation	· · · · ·	43	648			10		(109)	(17)		(2)	(40)		510
Community Services	6,314	125	6,439	0	0	184	0	0	158	(38)	(116)	0	188	6,627
Leisure Management	2,568	12	2,580		-	54		-	168	• • •	()			2,853
Sports Development	186	7	193			_								193
Parks Development	628	8	636							(50)				586
Community Centres	1,178	21	1,199			30			50					1,279
Youth Ambition	211	9	220							(15)				205
Town Hall & Facilities	(314)	36	(278)								(30)			(308)
Culture	500	19	519			(40)			(60)		()			419
Localities Team	1,358	13	1,371			140			()	(24)	(86)			1,401
Community Safety	996	105	1,101	0	0	0	0	0	o	0	(215)	0	(215)	886
Community Safety	996	105	1,101								(215)			886
Housing Services	4,807	114	4,921	0	0	248	(50)	271	(7)	0	(23)	0	439	5,360
Strategy & Service Development	1,132	(82)	1,050	, i	, i	18	(00)	(75)			(10)	, s	400	983
Garages	91	3	94			10		(10)	(7)		(10)			87
Homelessness Prevention	424	133	557				(50)		(*)		(13)			494
Rapid Re-Housing	1,561	48	1,609				(00)	346			(10)			1,955
Rough Sleeping & Singless Home	1,599	12	1,611			230		040						1,841
DEVELOPMENT	(4,550)	314	(4,236)	0	0	217	(23)	0	(992)	0	(234)	(50)	(1,082)	(5,318)
			0											
Corporate Property	(7,738)	85	(7,653)	0	0	200	0	0	(992)	0	(83)	0	(875)	(8,528)
Property Services	382	393	775			200								975
Asset Management	(8,294)	(311)	(8,605)						(992)		(83)			(9,680)
Transactions & Special Projects	174	3	177											177
Regeneration & Economy	876	55	931	0	0	(10)	0	0	o	0	(77)	0	(87)	844
Economic Development	434	97	531			(10)					(67)			454
Development Team & PMO	382	(50)	332								(10)			322
Housing Supply	60	8	68								. ,			68
Planning	2,312	174	2,486	0	0	27	(23)	0	0	0	(74)	(50)	(120)	2,366
Development	(47)	43	(4)		-		(12)				(74)	()	(/	(90)

	Approved Budget 2023/24	In year Permanent Virements	Current Budget 2023/24	MTFP assumption s	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save		New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Recommended Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Support Services	293		297			(45)						1		252
Information Services	12		14											14
Spatial Development	1,457	44	1,501			72	(11)					(50)		1,512
Regulatory Services	597	81	678											678
CORPORATE STRATEGY	1,454	26	1,480	o	0	(5)	(12)	0	12	26	(127)	(20)	(126)	1,354
Policy & Communications	285	(26)	259	0	0	0	(12)	o	o	26	0	0	14	273
Corporate Strategy	166	4	170											170
Communications	35	17	52							26				78
Policy & Partnerships	84	(47)	37				(12)							25
Environmental Sustainability	1,169		1,221	0	0	(5)		0	12	0	(127)	(20)	(140)	1,081
Environmental Quality	375		387			(5)					(67)			315
Energy & Natural Resources	425		432											432
Smart, Sustainable Cities	369	33	402						12		(60)	(20)		334
ODS	14,665	345	15,010	1,000	0	243	0	0	(656)	25	0	(36)	(424)	15,586
ODS Client	14,665	345	15,010	1,000	0	243	0	0	(656)	25	o	(36)	(424)	15.586
Parking Management	(1,239)	11	(1,228)	.,	-		-	-	(325)		-	()	(.=.)	(1,553)
Domestic Waste	6,112	90	6,202			86			(70)					6,218
Street Cleansing	6,120	81	6,201						· · · ·					6,201
Parks & Open Spaces	3,781	59	3,840			32						(36)		3,836
Pest Control	258													263
Engineering	75		75							25				100
Motor Transport	528	27	555											555
Overheads & Profit Share	(971)	72	(899)	1,000		125			(261)					(35)
CORPORATE SERVICES	4,851	288	5,139	o	0	384	0	0	(84)	150	(143)	(19)	288	5,427
Financial Services	3,842	175	4,017	0	0	322	0	0	(70)	150	(112)	0	290	4,307
Accountancy	(69)	44	(25)			235				150	(57)			303
Corporate Finance	159		188			25								213
Investigations	390		411								(15)			396
Procurement & Payments	(54)	20	(34)			62								28
Revenues & Benefits	3,418	54	3,472						(70)		(40)			3,362
Incomes	(3)	7	4											4
Chief Executive	41	34	75		0	0	0	0	0	0	(31)		(31)	44
CEO & Directors	(5)	20	15				1				(31)			(16

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2024/25

	-	In year Permanent Virements	Current Budget 2023/24	MTFP assumption s	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Recommended Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Executive Assistants	46	14	60											60
Law & Governance Committees & Members Services Election Services Legal Services	968 (1) 479 490	79 11 8 60	1,047 10 487 550	0	0	62 14 8 40		0	(14)	0	C	(19) (13) (6)	29	1,076 11 495 570
Total Budget at Portfolio Level	29,788	1,559	31,347	1,250	65		(85)	(371)		193	(1,202)		(1,897)	30,699
Below the line Corporate Accounts	(7,540)		(7,540)	(1,351)							(245)		(245)	(9,136)
Contingencies	3,816	(1,559)	2,257	5,300										7,557
Total Expenditure Budget	26,064	0	26,064											29,120
General Fund Working Balances General Fund Working Balances Transfers to/(from) reserves	0 (1,271)		(1,271)	(96)										0 (1,367)
Net Budget Requirement	24,793	0	24,793											27,753
Financed by External Funding Business Rates retention New Homes Bonus Council tax Less Parish Precept Collection Fund Surplus Collection Fund (Surplus) / Deficit	(197) (8,517) (663) (15,687) 271		(197) (8,517) (663) (15,687) 271	(14) (2,659) 311 (604) 6										(211) (11,176) (352) (16,291) 277
Over / (Under) Allocated budget	0	0	0										(2,142)	0

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26

	Proposed Budget 2024/25	MTFP assumption s	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	13,650	0	0	(198)	(55)	(144)	(213)	(99)	(167)	(609)	(1,485)	12,165
Business Improvement Transformation Projects Business Support	777 153 5	0	0	(26)	(55)	(98)	0	(30)	(92)	(25)	(326)	451 153 5
ICT Customer Services Human Resources & Organisational Development	83 26 510			(26)	(55)	(98)		(30)	(30) (62)	(25)		28 (117) 382
Community Services Leisure Management Sports Development	6,627 2,853 193	0	0	(10)	0	0	(213) (158)		(75)	(547) (147)	(914)	5,713 2,497 193
Parks Development Community Centres Youth Ambition Town Hall & Facilities Culture Localities Team	586 1,279 205 (308) 419 1,401			<mark>(30)</mark> 20			(55)	(18)	(25)	(200) (200)		543 1,194 175 (308) 219 1,201
Community Safety Community Safety	886 886	0	0	0	0	0	0	0	0	0	0	,
Housing Services Strategy & Service Development Garages Homelessness Prevention Rapid Re-Housing	5,360 983 87 494 1,955	0	0	3	0	(46) (10) (36)	0	0	0	(37) (37)	(245)	5,115 939 87 509 1,919
Rough Sleeping & Singless Homelessness	1,841			(180)								1,661
DEVELOPMENT	(5,318)	0	0	(27)	(44)	0	(1,259)	0	(30)	0	(1,360)	(6,678)
Corporate Property Property Services Asset Management Transactions & Special Projects	(8,528) 975 (9,680) 177	0	0	45 45	(44) (44)	0	(1,259) (1,259)		0	0	(1,258)	(9,786) 1,020 (10,983) 177
Regeneration & Economy Economic Development Development Team & PMO Housing Supply	844 454 322 68	0	0	0	0	0	0	0	0	0	0	844 454 322 68
Planning Development	2,366 (90)	0	0	(72)	0	0	0	0	(30)	0	(102)	2,264 (90)

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26

	Proposed Budget 2024/25	MTFP assumption s	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Support Services Information Services Spatial Development Regulatory Services	252 14 1,512 678			(72)					(30)			252 14 1,440 648
CORPORATE STRATEGY	1,354	0	0	(25)	(7)	0	12	(179)	61	0	(138)	1,216
Policy & Communications Corporate Strategy Communications Policy & Partnerships	273 170 78 25		0	0	(7) (7)	0	0	(39) (39)	(25) (25)	0	(71)	202 170 7 25
Environmental Sustainability Environmental Quality Energy & Natural Resources Smart, Sustainable Cities	1,081 315 432 334		0	(25) (25)	0	0	12 12	(140)	86 25 61		(67)	1,014 175 432 407
1												
ODS	15,586	200	0	0	0	0	366	(100)	0	(432)	(166)	15,620
ODS Client Parking Management Domestic Waste Street Cleansing Parks & Open Spaces Pest Control Engineering Motor Transport Overheads & Profit Share	15,586 (1,553) 6,218 6,201 3,836 263 100 555 (35)		0	0	0	0	366 392 (26)		0	(432) (32) (400)	(166)	15,620 (1,161) 6,218 6,169 3,836 263 (0) 555 (261)
CORPORATE SERVICES	5,427	0	0	(56)	(105)	0	70	0	(251)	(35)	(377)	5,050
Financial Services Accountancy Corporate Finance Investigations Procurement & Payments Revenues & Benefits Incomes	4,307 303 213 396 28 3,362 4		0	(60) (60)	(105) (50) (55)	0	70 70	_	(251) (40) (35) (176)	0	(346)	3,961 203 283 346 (7) 3,131 4
Chief Executive CEO & Directors	44 (16)		0	0	0	0	0	0	0	0	0	44 (16)

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26

	Proposed Budget 2024/25	MTFP assumption s	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Executive Assistants	60											60
Law & Governance Committees & Members Services Election Services Legal Services	1,076 11 495 570	0	0	4 4	0	0	0	0	0	(35) (34) (1)	(31)	1,045 (19) 495 569
Total Budget at Portfolio Level	30,699	200	0	(306)	(211)	(144)	(1,024)	(378)	(387)	(1,076)	(3,525)	27,373
Below the line Corporate Accounts	(9,136)	209							41		41	(8,886)
Contingencies	7,557	1,261										8,818
Total Expenditure Budget	29,120											27,305
General Fund Working Balances Transfer to / (from) General Fund Working Balances Transfers to/(from) reserves	(1,367)	563										0 (804)
Net Budget Requirement	27,753											26,502
Financed by External Funding Business Rates retention New Homes Bonus Council tax Less Parish Precept Collection Fund Surplus Business Rates Collection Fund (Surplus) / Deficit	(11,176) (352) (16,291)	211 1,171 352 (483)										0 (10,005) 0 (16,774) 277
Over / (Under) Allocated budget	0										(3,484)	(0

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2026/27

	Proposed Budget 2025/26	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Propos Budge 2026/2
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	12,165	0	o	(15)	0	0	(927)	0	(200)	(60)	(1,202)	10,9
Business Improvement	451	0	0	0	0	0	0	0	(200)	0	(200)	2
Transformation Projects	153											1
Business Support	5											
ICT	28											
Customer Services	(117)								(200)			(3
Human Resources & Organisational Development	382								(200)			(0
Community Services	5,713	0	0	0	0	0	(927)	0	0	(60)	(987)	4,7
Leisure Management	2,497			, v	, v	Ŭ	(839)			(60)	(001)	1,
Sports Development	193						(000)			(00)		.,
Parks Development	543											
Community Centres	1,194						(88)					1,
Youth Ambition	1,194						(00)					· · ·
Town Hall & Facilities	(308)											(3
Culture	(308)											
Localities Team	1,201											1,2
	1,201											1,2
Community Safety	886	0	0	0	0	0	0	0	0	0	0) 8
Community Safety	886		۰ ۱	Ů	Ů	Ŭ	, v	0		, v	l v	
	000											Ì
Housing Services	5,115	0	0	(15)	0	0	0	0	0	0	(15)	5,
Strategy & Service Development	939		, °	(10)	Ŭ	Ŭ	Ĭ			l v	(10)	, 0,
Garages	87											
Homelessness Prevention	509			(15)								
Rapid Re-Housing	1,919			(13)								1,9
Rough Sleeping & Singless Homelessness	1,661											1,8
Rough Sleeping & Singless Homelessness	1,001	<u> </u>								<u> </u>		1,1
DEVELOPMENT	(6,678)	0	0	45	(90)	(500)	(795)	0	(25)	0	(1,365)	(8,0
Corporate Property	(9,786)	0	0	(10)	(90)	(500)	(795)	0	o	0	(1,395)	(11,1
Property Services	1,020		'	(10)	(30)	()	()				(.,)	(,.
Asset Management	(10,983)			()	(60)	(500)	(795)					(12,3
Transactions & Special Projects	177				(00)	(000)	()					(,0
Regeneration & Economy	844		0	55	0	0	0	0	0	0	55	5
Economic Development	454			55								
Development Team & PMO	322											:
Housing Supply	68						1				1	

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2026/27

	Proposed Budget 2025/26	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2026/27
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Planning	2,264	0	0	0	0	0	0	0	(25)	0	(25)	2,239
Development	(90)											(90)
Support Services	252								(25)	1		227
Information Services	14											14
Spatial Development	1,440											1,440
Regulatory Services	648											648
CORPORATE STRATEGY	1,216	0	0	0	0	0	0	(8)	(7)	0	(15)	1,201
Policy & Communications	202		0	0	0	0	0	(8)	0	0	(8)	194
Corporate Strategy	170											170
Communications	7							(8)				(1)
Policy & Partnerships	25											25
Environmental Sustainability	1,014		0	0	0	0	0	0	(7)	0	(7)	1,007
Environmental Quality	175											175
Energy & Natural Resources	432											432
Smart, Sustainable Cities	407								(7)			400
ODS	15,620	(200)	0	(168)	0	0	(414)	0	0	(200)	(782)	14,638
ODS Client	15,620	(200)	0	(168)	0	0	(414)	0	o	(200)	(782)	14,638
Parking Management	(1,161)						71					(1,090)
Domestic Waste	6,218											6,218
Street Cleansing	6,169											6,169
Parks & Open Spaces	3,836											3,836
Pest Control	263											263
Engineering	(0)											(0)
Motor Transport	555			(168)								387
Overheads & Profit Share	(261)	(200)			1		(485)			(200)		(1,146)
CORPORATE SERVICES	5.050		0		0		0	0	0	(2)	1	5 054
CORPORATE SERVICES	5,050	0	0	4	U	0	0	U	0	(3)	1	5,051
Financial Services	3,961	0	0	0	0	0	0	0	0	0	0	0,001
Accountancy	203											203
Corporate Finance	283											283
Investigations	346											346
Procurement & Payments	(7)											(7)
Revenues & Benefits	3,131									1		3,131

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2026/27

	Proposed Budget 2025/26	MTFP assumptions		Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2026/27
lacance	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Incomes Chief Executive CEO & Directors Executive Assistants	44 (16) 60	0	0	0	0	0	0	0	0	0	0	44 (16) 60
Law & Governance Committees & Members Services Election Services Legal Services	1,045 (19) 495 569		0	4 4	0	0	0	0	0	(3) (3)	1	1,046 (15) 495 566
Total Budget at Portfolio Level	27,373	(200)	0	(134)	(90)	(500)	(2,136)	(8)	(232)	(263)	(3,363)	23,810
Below the line Corporate Accounts	(8,886)	6,823								(207)	(207)	(2,270)
Contingencies	8,818	(80)	1,182									9,920
Total Expenditure Budget	27,305											31,460
General Fund Working Balances Transfer to / (from) General Fund Working Balances Transfers to/(from) reserves Net Budget Requirement		(3,268)										0 (4,072) 27,389
Financed by External Funding Business Rates retention New Homes Bonus Council tax Less Parish Precept Collection Fund Surplus Business Rates Collection Fund (Surplus) / Deficit	0 (10,005) 0 (16,774) 277	(391) (496)									(3,570)	0 (10,396) 0 (17,270) 277
Over / (Under) Allocated budget	(0)										(3,570)	(0)

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2027/28

	Proposed Budget 2026/27	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2027/28
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	10,963	0	0	0	0	0	(83)	0	0	0	(83)	10,880
Business Improvement Transformation Projects Business Support ICT Customer Services Human Resources & Organisational Development	251 153 5 28 (317) 382		0	0	0	0	0	0	0	0	0	251 153 5 28 (317) 382
Community Services Leisure Management Sports Development Parks Development Community Centres Youth Ambition Town Hall & Facilities Culture Localities Team	4,726 1,598 193 543 1,106 175 (308) 219 1,201		0	0	0	0	(83) (83)	0	0	0	(83)	4,643 1,515 193 543 1,106 175 (308) 219 1,201
Community Safety Community Safety	886 886		0	0	0	0	0	0	0	0	0	886 886
Housing Services Strategy & Service Development Garages Homelessness Prevention Rapid Re-Housing Rough Sleeping & Singless Homelessness	5,100 939 87 494 1,919 1,661		0	0	0	0	0	0	0	0	0	5,100 939 87 494 1,919 1,661
DEVELOPMENT	(8,043)	0	0	0	0	0	(1,196)	o	(25)	0	(1,221)	(9,264)
Corporate Property Property Services Asset Management Transactions & Special Projects	(11,181) 980 (12,338) 177		0	0	0	0	(1,196) (1,196)	0	0	0	(1,196)	(12,377) 980 (13,534) 177
Regeneration & Economy Economic Development Development Team & PMO Housing Supply	899 509 322 68		0	0	0	0	0	0	0	0	0	899 509 322 68
Planning Development Support Services	2,239 (90) 227		0	0	0	0	0	0	(25) (25)	0	(25)	2,214 (90) 202

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2027/28

	Proposed Budget 2026/27	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2027/28
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Information Services Spatial Development Regulatory Services	14 1,440 648											14 1,440 648
CORPORATE STRATEGY	1,201	0	0	0	0	0	0	0	(80)	0	(80)	1,121
Policy & Communications Corporate Strategy Communications Policy & Partnerships	194 170 (1) 25		0	0	0	0	0	0	0	0	0	194 170 (1) 25
Environmental Sustainability Environmental Quality Energy & Natural Resources Smart, Sustainable Cities	1,007 175 432 400		0	0	0	0	0	0	(80) (80)	0	(80)	927 175 432 320
	+00								(00)			520
ODS	14,638	0	0	0	0	0	(373)	0	0	(200)	(573)	14,065
ODS Client Parking Management Domestic Waste Street Cleansing Parks & Open Spaces Pest Control Engineering Motor Transport Overheads & Profit Share	14,638 (1,090) 6,218 6,169 3,836 263 (0) 387 (1,146)		0	0	0	0	(373)	0	0	(200)	(573)	14,065 (1,090) 6,218 6,169 3,836 263 (0) 387 (1,719)
	(1,140)						(373)			(200)		(1,719)
CORPORATE SERVICES	5,051	0	0	4	0	0	0	0	0	0	4	5,055
Financial Services Accountancy Corporate Finance Investigations Procurement & Payments Revenues & Benefits Incomes	3,961 203 283 346 (7) 3,131 4		0	0	0	0	0	0	0	0	0	3,961 203 283 346 (7) 3,131 4
Chief Executive CEO & Directors Executive Assistants	44 (16) 60		0	0	0	0	0	0	0	0	0	44 (16) 60

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2027/28

	Proposed Budget 2026/27	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	New Investments / Bids	Transformation & New Efficiencies	Service Reductions	Total App3	Proposed Budget 2027/28
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Law & Governance Committees & Members Services Election Services Legal Services	1,046 (15) 495 566	0	0	4 4	0	0	0	0	C	0	4	1,050 (11) 495 566
Total Budget at Portfolio Level	23,810	0	0	4	0	0	(1,652)	0	(105)	(200)	(1,953)	21,857
Below the line Corporate Accounts	(2,270)	(916)									0	(3,186)
Contingencies	9,920	1,660										11,580
Total Expenditure Budget	31,460											30,251
General Fund Working Balances Transfer to / (from) General Fund Working Balances Transfers to/(from) reserves Net Budget Requirement	(4,072) 27,389	2,124										0 (1,948) 28,304
- · · ·	21,309											20,304
Financed by External Funding Business Rates retention New Homes Bonus Council tax Less Parish Precept Collection Fund Surplus Business Rates Collection Fund (Surplus) / Deficit	0 (10,396) 0 (17,270)	(402) (513)									(1 952)	0 (10,798) 0 (17,783) 277
Over / (Under) Allocated budget	(0)										(1,953)	(0